

RESERVES & RESERVE FUND Forecasts 2019 to 2023

| | | | Projected | | [| Projected | | | Projected |
|-------------------------|--------------|-----------------------------------|---------------|-------------------|---------------|---------------|---|---------------|---------------|
| DEPARTMENT | | Combined Reserves & Reserve Funds | BALANCE | 2019 TRANSACTIONS | | BALANCE | 2020 TRA | NSACTIONS | BALANCE |
| | | | @ DEC 31 2018 | ADDITIONS | DISBURSEMENTS | @ DEC 31 2019 | ADDITIONS | DISBURSEMENTS | @ DEC 31 2020 |
| Unallocated | RESERVES | WORKING CAPITAL | 203,761 | | 203,761 | - | | | _ |
| Unallocated | RESERVES | TAX STABILIZATION RESERVE | 381,170 | 211,396 | 100,000 | 492,566 | | | 492,566 |
| Unallocated | RESERVES | INFRASTRUCTURE RENEWAL | 2,585,375 | 831,745 | 271,810 | 3,145,310 | 699,459 | 77,500 | 3,767,269 |
| Unallocated | RESERVE FUND | Gas Tax Grant | 298,061 | 705,313 | 220,363 | 783,010 | 347,016 | 566,711 | 563,315 |
| Unallocated | RESERVE FUND | Modernization Grant | - | 524,606 | ., | 524,606 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 524,606 | - |
| Unallocated | RESERVE FUND | Nestle Community Grant | 17,787 | 34,748 | 30,363 | 22,171 | | 22,171 | - |
| Unallocated | RESERVE FUND | OCIF Top Up Grant | 845,759 | 21,864 | 264,910 | 602,713 | | 602,713 | - |
| Unallocated | RESERVES | OCIF FORMULA | - | 260,086 | 187,575 | 72,510 | 260,016 | 332,526 | - |
| TOTAL Unallocated | | | 4,331,912 | | ŕ | 5,642,886 | | , | 4,823,150 |
| Admin | RESERVES | ELECTION EXPENSE | 24,097 | 17,000 | | 41,097 | 17,000 | | 58,097 |
| Admin | RESERVES | COMPUTER UPGRADES | 34,865 | 15,000 | | 49,865 | 15,000 | | 64,865 |
| Admin | RESERVES | ADMIN FILE MANAGEMENT | 87,571 | | | 87,571 | | 80,000 | 7,571 |
| Admin | RESERVES | ADMIN OFFICE RENO RESERVES | 75,690 | | 59,037 | 16,653 | | | 16,653 |
| Admin | RESERVES | ADMIN-PHONE RESERVE | 891 | | | 891 | | | 891 |
| Admin | RESERVES | INSURANCE CONTINGENCY | 15,573 | | | 15,573 | | | 15,573 |
| Admin | RESERVES | Retirement Benefits | 1,760 | 47 | | 1,807 | | | 1,807 |
| Admin | RESERVE FUND | ADMINISTRATION DC | - 64,805 | 21,317 | 806,797 | - 850,285 | 21,317 | 61,938 | - 890,906 |
| TOTAL Admin | | | 175,643 | | | - 636,828 | | | - 725,449 |
| Building | RESERVE FUND | BUILDING DEPT REVENUE FUND | 106,261 | 26,092 | | 132,353 | 15,494 | | 147,847 |
| TOTAL Building | | | 106,261 | | | 132,353 | | | 147,847 |
| Econ Dev | RESERVES | ECONOMIC DEVELOPMENT RESERVES | 56,118 | | 41,000 | 15,118 | | 5,000 | 10,118 |
| Econ Dev | RESERVE FUND | Main St Revitalization Grant | 48,086 | 1,057 | 35,290 | 13,853 | | 13,853 | - |
| TOTAL Econ Dev | | | 104,204 | | | 28,971 | | | 10,118 |
| Enviro | RESERVE FUND | Water EA STUDY | 36,380 | 771 | | 37,151 | | | 37,151 |
| TOTAL Enviro | | | 36,380 | | | 37,151 | | | 37,151 |
| Fire | RESERVE FUND | FIRE SERVICES DC | 197,768 | 24,588 | 33,200 | 189,157 | 24,588 | 33,200 | 180,545 |
| Fire | RESERVES | FIRE CAPITAL | 77,083 | | | 77,083 | | | 77,083 |
| Fire | RESERVES | FIREHALL RESERVE | 93,051 | | 86,347 | 6,704 | | | 6,704 |
| Fire | RESERVES | FIRE WAGE CONTINGENCY | 121,584 | | | 121,584 | | | 121,584 |
| Fire | RESERVES | FIRE VEHICLE RESERVE | 159,939 | 170,000 | 59,330 | 270,609 | 50,000 | 200,000 | 120,609 |
| TOTAL Fire | | | 649,425 | | | 665,136 | | | 506,525 |
| Recreation | RESERVES | CENTRE 2000 CAPITAL | 513,815 | 205,133 | 46,429 | 672,519 | | 383,000 | 289,519 |
| Recreation | RESERVES | Barbour Field | 90,894 | 66,127 | | 157,021 | | 95,000 | 62,021 |
| Recreation | RESERVES | HILLSBURGH ARENA CAPITAL | 36,718 | 10,333 | | 47,051 | 11,000 | | 58,051 |
| Recreation | RESERVES | BALLINAFAD COMM CENTRE | 13,355 | 5,000 | | 18,355 | | | 18,355 |
| Recreation | RESERVES | ERIN TENNIS CLUB | 11,384 | | | 11,384 | | | 11,384 |
| Recreation | RESERVES | EMERGENCY RESPONSE CENTRE | 100,000 | 50,000 | | 150,000 | 50,000 | | 200,000 |
| Recreation | RESERVE FUND | CASH IN LIEU OF PARKLAND FUND | 916,831 | 86,889 | | 1,003,720 | 86,889 | 595,000 | 495,608 |
| Recreation | RESERVE FUND | PARKS & RECREATION SERVICES DC | 270,316 | 32,882 | 61,417 | 241,781 | 32,882 | 27,900 | 246,763 |
| TOTAL Recreation | | | 1,953,312 | | | 2,301,830 | | | 1,381,701 |

| DEPARTMENT | | Combined Reserves & Reserve Funds | Projected BALANCE | 2019 TRANSACTIONS | | Projected BALANCE | 2020 TRANSACTIONS | | Projected BALANCE |
|-----------------|--------------|---|----------------------|-------------------|---------------|----------------------|-------------------|----------------|----------------------|
| DEFAILURENT | | Combined Reserves & Reserve Funds | @ DEC 31 2018 | ADDITIONS | DISBURSEMENTS | @ DEC 31 2019 | ADDITIONS | DISBURSEMENTS | @ DEC 31 2020 |
| TOTAL Rental | RESERVES | RENTAL FACILITIES RESERVES (Erin Hydro) | - | ADDITIONS | DISSONSEMENTS | - | ABBITIONS | DISCONSCINENTS | - |
| Roads | RESERVES | ROADS CAPITAL | 125,836 | 222,500 | | 348,336 | | 222,500 | 125,836 |
| Roads | RESERVES | ROADS Streetscape | 5,066 | , | | 5,066 | | , | 5,066 |
| Roads | RESERVES | SIDEWALK REPLACEMENTS | 122,227 | | | 122,227 | | | 122,227 |
| Roads | RESERVES | STREETLIGHTS | 257,534 | 124,867 | 319,270 | 63,132 | 42,900 | | 106,032 |
| Roads | RESERVES | ROADS Fleet Reserve | - | 50,000 | , | 50,000 | 50,000 | | 100,000 |
| Roads | RESERVE FUND | SIDEWALK RESERVE Tim Hortons | 130,801 | 3,305 | | 134,106 | | | 134,106 |
| Roads | RESERVE FUND | CASH IN LIEU OF PARKING FUND | 18,355 | 381 | 7,500 | 11,236 | | ı | 11,236 |
| Roads | RESERVE FUND | DRAINAGE LEVY FUND | 16,437 | 436 | | 16,873 | | | 16,873 |
| Roads | RESERVE FUND | TRANSPORTATION SERVICES DC | 1,079,319 | 114,411 | 47,218 | 1,146,511 | 114,411 | 14,644 | 1,246,279 |
| TOTAL Roads | | | 1,755,575 | | | 1,897,487 | | | 1,867,654 |
| Water | RESERVES | WATER LIFECYCLE | 2,439,355 | 116,744 | 116,710 | 2,439,390 | 538,100 | 277,056 | 2,700,434 |
| Water | RESERVE FUND | TOWN WATER RESERVE FUND | 128,977 | 3,158 | | 132,135 | | 132,135 | - |
| Water | RESERVE FUND | WATER DC | 215,992 | 2,870 | 21,833 | 197,029 | 2,870 | | 199,899 |
| TOTAL Water | | | 2,784,325 | | | 2,768,554 | | | 2,900,333 |
| Committee | RESERVES | CEMETERY CAPITAL | 92,455 | | | 92,455 | | | 92,455 |
| Committee | RESERVES | ERIN PIONEER CEMETERY RESERVES | 8,453 | 204 | | 8,657 | | | 8,657 |
| Committee | RESERVES | HERITAGE RESERVES | 14,776 | | 4,269 | 10,507 | | | 10,507 |
| Committee | RESERVES | LGHG COMMITTEE | 17,768 | 479 | | 18,248 | | | 18,248 |
| Committee | RESERVE FUND | CELEBRATE ERIN RESERVE FUND | 7,465 | 199 | | 7,664 | | | 7,664 |
| Committee | RESERVE FUND | BIA IMPROVEMENT | 19,829 | 1,029 | | 20,858 | | | 20,858 |
| TOTAL Committee | ! | | 160,747 | | | 158,389 | | | 158,389 |
| | | | 12,057,784 | 3,962,575 | 3,024,429 | 12,995,930 | 2,378,942 | 4,267,453 | 11,107,420 |